## **APPENDIX A**

Actual 2008/09 £	POLICY AND PERFORMANCE PORTFOLIO	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
~	NET EXPENDITURE SUMMARY	~	~	~
179,508	Communications	168,870	158,770	158,870
245,982	Policy & Performance	325,040	260,160	289,430
425,490		493,910	418,930	448,300
	Analysis of Total Net Expenditure			
111,880	Net Direct Costs	130,970	117,260	141,530
(8,000)	Recharges to Housing Revenue Account	0	0	(10,000)
(35,860)	Recharges to Democratic Representation	(32,980)	(30,460)	(30,260)
(10,984)	Recharges to other revenue accounts	(7,340)	(7,340)	(7,520)
368,454	Recharges from Staffing & Overheads A/cs	403,260	339,470	354,550
425,490		493,910	418,930	448,300

COMPARISON OF ESTIMATE OF DIRECT COSTS WITH APPROVED TARGET					
Net direct costs original estimate	105,970	105,970			
Approved consulation development bid	25,000	31,000			
	130,970	136,970			
Approved Savings Targets					
Policy and Performance					
Consultation		(5,000)			
Other adjustments:					
Policy and Performance					
Customer Service Excellence Project rephased to 2010/11	(5,900)	5,900			
		137,870			
Inflation allowance of 2.5% on 2009/10 adjusted estimate		3,300			
Adjusted Original Estimate - TARGET ESTIMATE	125,070	141,170			
Direct costs in Revised Estimate 2009/10 and Estimate 2010/11	117,260	141,530			
Surplus/(Deficit) compared to approved target	7,810	(360)			

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	COMMUNICATIONS			
	EXPENDITURE Supplies and Services			
102,293 2,100	Newsletters Other Central, Departmental and Support Services	102,110 2,200	102,110 2,200	104,660 2,200
6,375	Chief Officers and Housing Futures	4,560	7,320	3,860
152,178	Community & Customer Services	142,470	124,990	128,750
18,128	Corporate Services	15,250	16,770	15,610
2,628	Planned Services	2,640	3,220	3,070
283,702	TOTAL EXPENDITURE	269,230	256,610	258,150
	INCOME			
(57,350)	Advertising and Sponsorship	(60,040)	(60,040)	(61,500)
(10,984)	Recharges to Other Revenue Accounts	(7,340)	(7,340)	(7,520)
215,368	NET EXPENDITURE	201,850	189,230	189,130
(35,860)	Less Recharge to Democratic Representation	(32,980)	(30,460)	(30,260)
170 500	NET EVDENDITUDE comical to	400.070	450.770	450.070
179,508	NET EXPENDITURE carried to Portfolio Summary	168,870	158,770	158,870
	POLICY & PERFORMANCE			
	EVENINE			
	EXPENDITURE Supplies & Sorvices			
	Supplies & Services Consultation			
4,958	Service First	12,300	6,400	18,200
0	Customer Satisfaction Survey	25,000	8,000	11,000
8,000	Housing Tenants Survey	0	0	10,000
6,525	Place Survey	0	1,020	10,000
0	Values Project	0	5,970	0
0 14,250	Service user focus groups	5,000 0	10.000	0 5,000
3,135	CorVu Development Benchmarking	3,530	10,000 3,300	2,750
20,360	External Audit	20,870	29,150	30,900
7,609	Inspection Fees	20,000	9,150	8,320
	Central Departmental and Support Services			
15,469	Chief Officers and Housing Futures	13,490	13,340	8,080
90,624	Community and Customer Services	128,290	100,240	121,940
38,871	Corporate Services	38,840	38,500	39,160
26,068	Planning Services	40,430	20,230	18,990
7,201 10,912	Affordable Homes  Health and Environmental Services	5,660 11,630	3,390 11,470	3,540 11,550
10,512	ricaliti and Environmental Gervices	11,000	11,470	11,000
253,982	INCOME	325,040	260,160	299,430
(8,000)	INCOME Recharge to Housing Revenue Account	0	0	(10,000)
245,982	NET EXPENDITURE carried to	325,040	260,160	289,430
	Portfolio Summary			